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FY 2018 PROPOSED BUDGET ALL FUNDS

October 1, 2017 – September 30, 2018

Public Budget Hearings
Tuesday, August 29, 2017 at 5:30 P.M.
Wednesday, September 6, 2017 at 5:30 P.M.

Lisa N. Herring, Ed.D. , Superintendent
Sharon Roberts, CPA, Chief School Financial Officer

Dr. Lisa N. Herring
Superintendent

2015 Park Place North
Birmingham, AL 35203
205-231-4220

BUDGET INFORMATION

Introduction

The budget for Birmingham City School System is developed for the fiscal year beginning October 1st, 2017 and ending September 30th, 2018. All anticipated revenues from State, Federal, Local and Other Fund sources are included according to information obtained from appropriations, allocations, grants, taxes, and other generated sources. Financial resources have been assigned to the various programs of the school system in an effort to best serve the needs of the current student body. The most effective expenditure of these financial resources is determined by receiving input from parents, teachers, school administrators, program directors/coordinators and system administrators. Also, consideration must be given to budget constraints and requirements from other governing authorities such as the U. S. Department of Education, State Department of Education, State Legislature and the Southern Association of Colleges and Schools. Consideration must also be given to the fact that some State and Federal funds require a school system to budget local monies as a condition of receiving those funds.

Even though the largest part of State revenue sources are designed to be in the form of block grants to the local school system, with decisions of their expenditures left with the local system, some requirements are in place. Some of the State mandates and budget constraints are as follows:

- A. Minimum salary schedule in consideration of the State Salary Matrix
- B. Fringe benefits required by State law
- C. Required leave allocations
- D. Required pupil/teacher ratio at specified grade levels
- E. Budget constraints for Instructional Support funds
- F. Required local fund match for Foundation Program funds
- G. Required local fund match for Capital Project funds
- H. Student transportation requirements
- I. Insurance and bonding requirements on school facilities and personnel
- J. Career/Technical Education expenditure requirements

Federal revenues also have budget constraints and requirements. Some of the Federal mandates and constraints are as follows:

- A. Expenditures from federal funds must be for supplemental programs that increase services and not used to replace programs being provided with other financial resources.
- B. Funds are categorical in nature and must be expended for specific priorities.
- C. Grants are annual in nature and provide no assurance of continued funding.

The Proposed Annual Budget includes two documents as follows:

- A. Proposed Annual Budget of Revenues and Expenditures (Exhibit P-I) presents the total budget for the LEA, which provides a detailed listing of all revenues available to the LEA and anticipated expenditures summarized by major function. An attachment to the budget provides additional data such as total Foundation Program allocation, projected enrollment, and projected employees.
- B. Proposed Budget of Expenditures by School or Cost Center (Exhibit P-II) presents the anticipated expenditures by major function and category of expense for each school. Other cost center budgets represent expenditures or activities serving more than one school. An attachment to the budget provides additional information such as the portion of the Foundation Program allocation calculated, the projected enrollment, and projected employees for each school site. The local school funds budgeted are also included. Any additional information that is unique to a particular school and is pertinent to the budget is also provided.

PREFACE

This document is presented to aid in the communication of financial information to the general public and to solicit input into the budgeting process for public education in the **Birmingham City School System**. The attached Proposed Annual Budget is developed for a fiscal year beginning October 1st and ending September 30th and includes funds received and generated from State, Federal, Local, Other, and Other Financing Sources. All budget reports are prepared in accordance with general accepted accounting principles and comply with reporting requirements outlined in the Financial Planning, Budgeting And Reporting System For Alabama Public Schools.

The budgeting process is designed to develop for the school system a tool in order to provide an overall plan for the use of financial resources that will best serve the needs of the current student body and to encourage the concept of site based management. With the implementation of site-based management, decisions for the use of the financial resources are to be made by the system's personnel responsible for accomplishing the desired results. In addition to the financial plan presented in the Proposed Budget the school system is required to submit to the State Department of Education nine other operational plans. These additional plans are as follows: (1) Capital Projects; (2) Student Transportation; (3) Professional Development; (4) Technology; (5) Special Education; (6) At-Risk Students; (7) Career/Technical Education; (8) Federal Programs; and (9) School Safety.

The **Birmingham City** School System's overall mission statement is as follows:

MISSION STATEMENT

OUR MISSION

The Mission of the Birmingham City Schools is to guide all students to achieve excellence in a safe, secure and nurturing environment.

OUR VISION

Birmingham City Schools will be a recognized leader in public education, meeting the needs of a diverse student population prepared to succeed in a global society.

OUR CORE VALUES

Diversity
Integrity
Respect
Excellence
Compassion
Teamwork

GLOSSARY OF TERMS

- 1. Beginning Balance-October 1st** Revenues not expended during the previous fiscal year and available in the next year.

2. Fund Types

A. Governmental

These fund types are the segment of the accounting system through which most school system functions are typically financed. The reporting focus of these fund types is to determine financial position through the recording of changes caused by the receipt of revenues and the expenditure of resources rather than determining net income or loss.

(1) General

This fund type accounts for all financial resources of the school system except those required to be accounted for in another fund. The primary operating functions of a local school system are performed in the general fund type.

(2) Special Revenue

This fund type accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

(3) Debt Service

This fund type accounts for the accumulation of resources for the payment of general long-term debt, both principal and interest.

(4) Capital Project

This fund type accounts for financial resources used to acquire or construct major capital facilities other than those of proprietary and trust funds.

B. Proprietary

This fund type is used to account for school system activities that are similar to business operations in the private sector, or where the reporting focus is on determining net income, financial position and cash flows and when the activity is to be self supporting. It is recommended that proprietary fund types be used when the school system conducts business type activities that receive a significant portion of their financial resources through user charges.

C. Fiduciary

This fund type is used to account for assets held by the school system as trustee or agent. Expendable Trust Fund sources are accounted for in essentially the same manner as governmental fund sources. Non-expendable Trust Fund sources are accounted for in essentially the same manner as proprietary fund sources. Agency fund sources are purely custodial (assets equal liabilities) and thus do not involve measurements of results of operations.

3. Expenditures by Function

A. Instructional Services

Instructional activities dealing directly with the interaction between teachers and students. Teaching may be provided for pupils in a school classroom, in another location such as a home or hospital and in other learning situations such as those involving co-curricular activities (Co-curricular includes such activities as field trips, athletics, band and school clubs.)

B. Instructional Support Services

Those services or activities providing supervision and/or technical and logistical support to facilitate and enhance instruction. Such services will include student support, instructional staff support, educational media and local school administration.

C. Operation & Maintenance Services

Activities concerned with keeping the physical plant open, comfortable and safe for use and keeping the grounds, building and equipment in effective working condition and good state of repair.

D. Auxiliary Services

Those activities or services functioning in a subsidiary capacity and lending assistance to the educational process. Included in this function are student transportation services and food service operations.

E. General Administrative Services

Activities concerned with establishing and administering policy for operating the school system.

F. Capital Outlay - Real Property

Activities concerned with acquiring land and buildings, land and building improvements, building additions, and construction and architecture and engineering services.

G. Debt Services - Long Term	Activities involved in servicing the long term debt(s) of the school system. These include payments of principal and interest on bond and warrant obligations, payments of principal and interest on lease-purchase agreements and payments of other related debt service charges incurred such as handling charges from lending institutions.
H. Other Expenditures	Activities involving the operations of programs other than those normally considered "day school". These include activities dealing with Adult/Continuing education programs, nonpublic school programs and services, and community services.

4. Expenditures By Cost Center

Direct charge to the applicable school site or vocational cost centers. Expenditures which are not charged to a specific site are charged to a cost center pool.

5. Expend by Object and/or Category

The object of expenditure component is to identify the service or commodity obtained as the result of a specific function of expenditure.

**6. Foundation Program
Operating Resources Earned
(State and Local Funds)**

Allocation of appropriated state dollars to include required local revenue amounts that school systems are required to match in order to receive the state dollars. Allocation amounts are determined in accordance with the formula as outlined in the Foundation Program law.



FY 2018

PROPOSED BUDGET

ALL FUNDS

October 1, 2017 – September 30, 2018

**Lisa N. Herring, Ed.D. - Superintendent
Sharon Roberts, CPA - Chief School Financial Officer**

Our Mission

The mission of the Birmingham City Schools is to guide all students to achieve excellence in a safe, secure, and nurturing environment.

Our Vision

Birmingham City Schools will be a recognized leader in public education, meeting the needs of a diverse student population prepared to succeed in a global society.



FY 2018

The Budget Process

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Superintendent

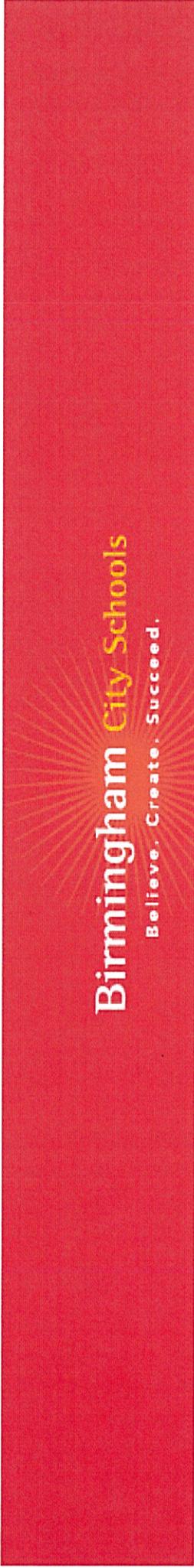
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- ❖ Beginning in early February 2017, a **District level team** (*Finance, HR, Academics, Director of Schools, Fine Arts, PreK, Special Education, Nursing, and others as needed*) met with **each Principal individually** to go over staffing projections for the FY 2018 school year. The team looked at state allocations, federal funding, and local funding to determine the final staffing for the upcoming school year.
- ❖ Throughout the months of March and April 2017, budget meetings were held with **each department head** to discuss the upcoming FY 2018 budget.
- ❖ June and July 2017, budget requests were prepared by Department Heads and submitted to CSFO for compilation into the budget file.
- ❖ In June, revenue projections were finalized.

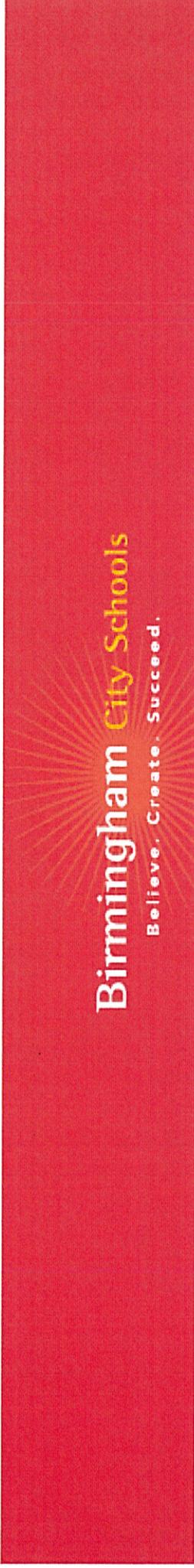


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- ❖ July to August, Human Resources finalized the salary schedules.

- ❖ From July to August, the *Finance Leadership Team (CSFO, Assistant CSFO, Comptroller, and Senior Accountants)* finalized the salary and benefit budget file within the NextGen software module utilizing information from staffing meetings and salary schedules. Information on retirements, terminations and new hires was received from Human Resources.
- ❖ July through August, CSFO was in communication with Superintendent on additions/deletions/modifications to proposed budget.
- ❖ August, final adjustments were made to the operational costs.



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- ❖ August, CSFO compiles all information from NextGen and other documentation and prepares the budget presentation.
- ❖ August, final proposed budget presentation is reviewed by Finance Leadership Team. Adjustments are made as needed.
- ❖ August, final proposed budget presentation is reviewed by the Superintendent and changes made as required.
- ❖ August, final proposed budget presentation is reviewed by Cabinet.
- ❖ August, meet and confer meetings are held by CSFO with BEA and AFT leadership.



BUDGET WORK SESSION/HEARING DATES FOR FY 2018

- ❖ August 29, 2017 - 1st Public Hearing FY2018 Proposed Budget
- ❖ September 6, 2017 - 2nd Public Hearing FY2018 Proposed Budget
- ❖ September 12, 2017 - Budget Vote - During Regularly Scheduled Board Meeting
- ❖ September 15, 2017 – Board Approved FY2018 Budget is delivered to the State Department of Education



GENERAL FUND PROPOSED BUDGET

FY 2018

*The General Fund accounts for all financial resources of the school system except those required to be accounted for in another fund type.
The primary operating functions of a local school system are performed in the general fund.*

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Where Does Our
Revenue Come From?

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Where Does Our
Revenue Come From?

**56.14% of Total
FY 2018 Projected
General Fund
Revenues**

**State of Alabama
Department of Education
and Other State Sources**

Foundation Funding Is Based On Average Daily
Membership of Our Students for the 20 Day
Window

(September 5, 2017 to October 2, 2017 is the next window. ADM for
this period will determine FY19 State Foundation Funding)

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State Foundation Revenues

Based on Student Average Daily Membership (ADM)

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ADM by School

Elementary School	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
Avondale Elementary	517.50	506.10	(11.40)	(1.23)		
Barrett Elementary	387.45	403.95	16.50	0.84		
Central Park Elementary	470.10	503.60	33.50	2.09	0.5	0.5
Charles A. Brown Elementary	463.90	385.55	(78.35)	(4.79)		
EPIC Alternative Elementary	413.60	379.70	(33.90)	(1.99)		
Glen Iris Elementary	804.65	787.15	(17.50)	(1.58)		
Hemphill Elementary	470.75	474.00	3.25	0.46		

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ADM by School

Elementary School	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
Huffman Academy	777.85	769.65	(8.20)	(1.02)		
Martha Gaskins Elementary	575.10	540.80	(34.30)	(2.41)		
Minor Elementary	373.00	411.50	38.50	2.72		
Norwood Elementary	285.65	264.05	(21.60)	(1.46)		
Henry J. Oliver Elementary	471.20	413.65	(57.55)	(3.34)		
Oxmoor Valley Elementary	552.85	526.15	(26.70)	(2.06)		
Princeton Alternative Elementary	236.85	239.00	2.15	0.21		

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ADM by School

Elementary School	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
Robinson Elementary	361.20	387.25	26.05	1.96		
Sun Valley Elementary	565.95	553.05	(12.90)	(1.09)		
Tuggle Elementary	553.30	535.25	(18.05)	(1.28)		
West End Academy	<u>638.25</u>	<u>593.75</u>	<u>(44.50)</u>	<u>(2.57)</u>		
Total 18 Elementary Schools	8,919.15	8,674.15	(245.00)	(16.54)	0.5	0.5

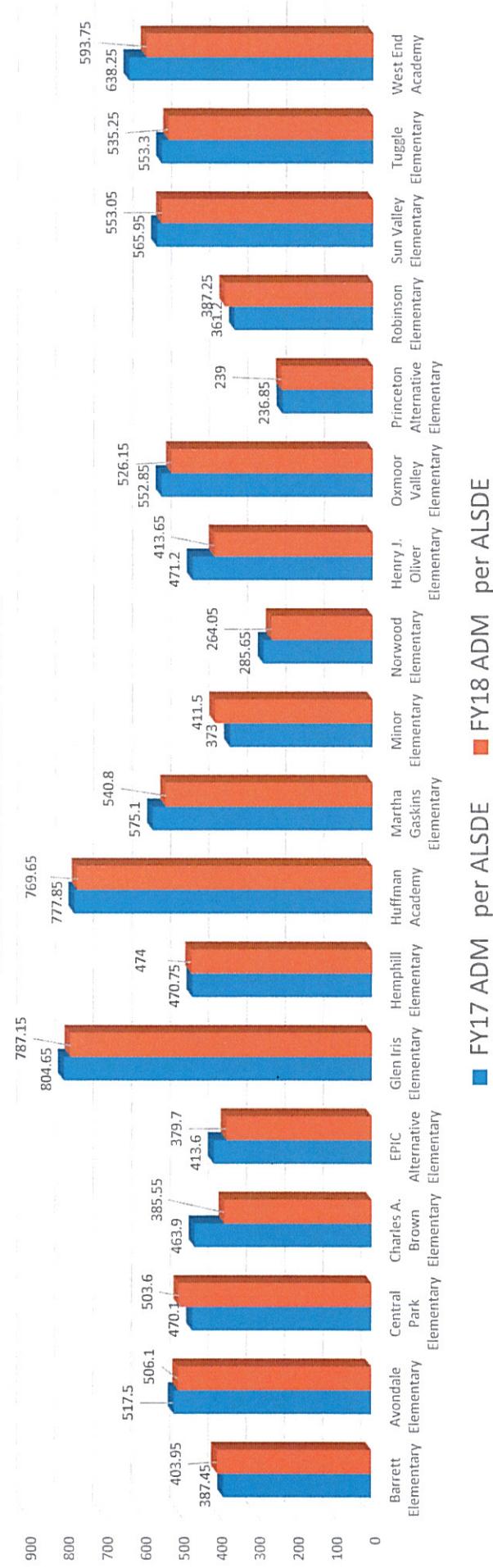
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Elementary Schools

FY 2017 ADM Compared to FY 2018 ADM

Total Loss of 205.4 ADM



■ FY17 ADM ■ FY18 ADM per ALSDE

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ADM by School

K-8 Schools	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
Bush Hills Academy	478.50	417.80	(60.70)	(3.64)		
Ernest F. Bush K-8	309.55	276.40	(33.15)	(1.92)		
William J. Christian K-8	659.55	620.20	(39.35)	(2.66)		
Hayes K-8	888.55	933.95	45.40	3.07		
Bertram A. Hudson	738.90	701.60	(37.30)	(1.89)		
Inglewood PreK-8	396.50	388.75	(7.75)	(0.93)		

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ADM by School

K-8 Schools	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
John Herbert Phillips Academy	664.65	711.55	46.90	2.42		
South Hampton K-8	547.40	497.50	(49.90)	(3.12)	(0.5)	(0.5)
Booker T. Washington K-8	630.30	616.45	(13.85)	(0.61)		
Wylam K-8	<u>403.00</u>	<u>414.60</u>	<u>11.60</u>	<u>0.74</u>		
Total 10 K-8 Schools	5,716.90	5,578.80	(138.10)	(8.54)	(0.5)	(0.5)

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ADM by School

Middle Schools	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
Richard Arrington, Jr. Middle	370.45	332.30	(38.15)	(1.67)		
Green Acres Middle	305.60	314.70	9.10	0.39		
Huffman Middle	341.20	384.80	43.60	2.21		
Jones Valley Middle	354.90	368.55	13.65	0.88		
Ossie Ware Mitchell Middle	321.60	326.45	4.85	0.50		
L. M. Smith Middle	541.95	442.60	(99.35)	(4.69)	(0.5)	(0.5)

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ADM by School

Middle Schools	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
W. E. Putnam Middle	325.25	286.20	(39.05)	(1.81)		
Malachi Wilkerson Middle	<u>295.15</u>	<u>312.30</u>	<u>17.15</u>	<u>1.03</u>		
Total 8 Middle Schools	2,856.10	2,767.90	(88.20)	(3.16)	(0.5)	(0.5)

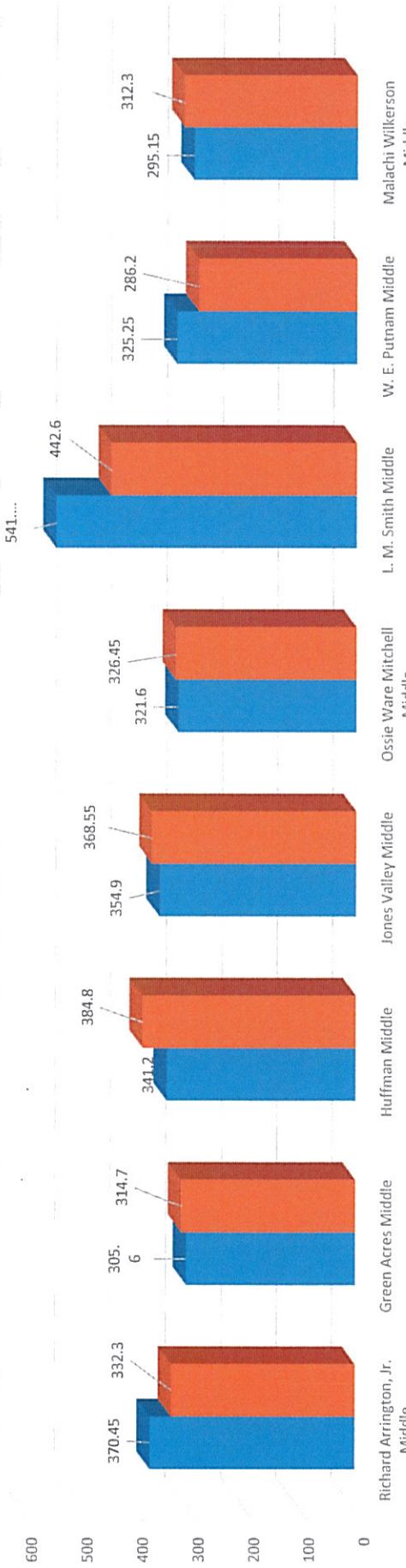
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Middle Schools

FY 2017 ADM Compared to FY 2018 ADM

Total Loss of 88.20 ADM



■ FY17 ADM ■ FY18 ADM

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ADM by School

High Schools	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
George W. Carver High	859.35	806.35	(53.00)	(2.94)		
Huffman High	1,434.75	1,405.15	(29.60)	(1.65)		
P. D. Jackson-Olin High	944.75	887.30	(57.45)	(3.18)		
A. H. Parker High	816.46	769.35	(47.11)	(2.62)		
Ramsay High	812.80	799.15	(13.65)	(0.75)		
Wenonah High	791.30	766.00	(25.30)	(1.41)		

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ADM by School

High Schools	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
Woodlawn High	824.35	803.10	(21.25)	(1.18)		
Total 7 High Schools	6,483.76	6,236.40	(247.36)	(13.73)	0.0	0.0
Other Facilities	314.14	301.25	(13.29)	(0.73)	0.0	0.0
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High Schools

FY 2017 ADM Compared to FY 2018 ADM

Total Loss of **247.36 ADM**



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Recap of ADM by Type of School

All Types of School	FY 2017 ADM per ALSDE	FY 2018 ADM per ALSDE	Variance FY 2018 - FY 2017	Gain (Loss) Foundation Teacher Units	Gain (Loss) Foundation Assistant Principal Units	Gain (Loss) Foundation Counselor Units
18 Elementary Schools	8,919.15	8,674.15	(245.00)	(16.54)	0.5	0.5
10 K-8 Schools	5,716.90	5,578.80	(138.10)	(8.54)	(0.5)	(0.5)
8 Middle Schools	2,856.10	2,767.90	(88.20)	(3.16)	(0.5)	(0.5)
7 High Schools	6,483.76	6,236.40	(247.36)	(13.73)	0.0	0.0
Birmingham City (Other Facilities)	<u>314.54</u>	<u>301.25</u>	<u>(13.29)</u>	<u>(0.73)</u>	<u>0.0</u>	<u>0.0</u>
Grand Totals for All 43 Schools	24,290.45	23,558.50	(731.95)	(42.70)	(0.5)	(0.5)

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All School Types

FY 2017 ADM Compared to FY 2018 ADM

Total Loss of 731.95 ADM



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Student ADM (State ADM Based on Prior Year Count) School Years 2011 to 2018 Total Loss of 3,189 ADM



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State Funds-Alabama State Department of Education

Cost Classification	FY 2017	FY 2018	Variance
Foundation Program ETF	\$111,172,026	\$109,413,068	<u>\$(1,758,958)</u>
School Nurse Program	795,012	773,724	<u>(21,288)</u>
Technology Coordinator	35,411	42,711	7,300
Transportation Operations	5,328,676	5,609,729	281,053
At Risk	821,237	806,090	<u>(15,147)</u>
Career Tech O and M	<u>170,759</u>	<u>161,403</u>	<u>(9,356)</u>
Total State Funds-Allocations	\$118,323,121	\$116,806,725	<u>\$(1,516,396)</u>

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Other State Funds

Cost Classification	FY 2017	FY 2018	Variance
Alabama Reading Initiative	1,970,550	1,420,952	<u>\$(549,598)</u>
English Second Language	88,477	76,513	<u>(11,964)</u>
Gifted Education	78,986	76,498	<u>(2,488)</u>
State Preschool	34,588	36,710	2,122
Office of School Readiness	<u>2,086,200</u>	<u>3,276,000</u>	<u>1,189,800</u>
Total Other State Funds	<u>\$4,258,801</u>	<u>\$4,886,673</u>	<u>\$627,872</u>
Grand Total State Funds	<u>\$122,581,922</u>	<u>\$121,693,398</u>	<u>\$(888,524)</u>

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Where Does Our
Revenue Come From?

**39.46% of Total
FY 2018 Projected
General Fund
Revenues**

The Alabama State Department of Education
and Other State Sources

Local Taxes

Jefferson County and City of Birmingham



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Tax Levies

Total Mils	County Funds	County	Description	Authority	Last Voted	Last Levy	Last Collection
Jefferson County	2.1	County	Sec. 269, CA 111, CA 325, CA373	3/7/2017	10/1/2045	9/30/2046	9/30/2046
	5.4	County	CA 3, Section 1, CA 325, CA 373	3/7/2017	10/1/2045	9/30/2046	9/30/2046
	0.7	8.2	Act 1891-203, CA325, CA 373	2/7/1991	Does Not Expire		
5.7	5.7	Districts 30-39, 54, 63, 65	CA 3, Section 2; CA 325, CA 373	4/28/1992	10/1/2045	9/30/2046	9/30/2046
7.1	7.1	Districts 30-39, 54, 63, 65	CA 175 & CA 373	8/27/1991	10/1/2045	10/1/2044	10/1/2045
3.0	10.1	Districts 30-39, 54, 63, 65	ACT 79485 Amend 382	2/10/2015	10/1/2021	10/1/2021	10/1/2021
4.2		City	CA 8 & CA373	8/27/1991	10/1/2021	10/1/2021	10/1/2021
2.8		City	CA 8 & CA373	8/27/1991	10/1/2021	10/1/2021	10/1/2021
2.8		City	CA 8 & CA373	8/27/1991	10/1/2021	10/1/2021	10/1/2021
	33.8		24.0				
Shelby County Portion of Birmingham City School System							
1.0	County	Section 269	3/7/2017	10/1/2041	10/1/2042		
10.0	County	CA 3, Section 1 & Act 1989-722	3/7/2017	10/1/2041	10/1/2042		
4.0	County	CA 202	3/7/2017	10/1/2041	10/1/2042		
1.0	County	CA 202	3/7/2017	10/1/2041	10/1/2042		
4.2	City	CA 8 & CA 373	8/27/1991	10/1/2021	10/1/2021		
2.8	City	CA 8 & CA 373	8/27/1991	10/1/2021	10/1/2021		
2.8	City	CA 8 & CA 373	8/27/1991	10/1/2021	10/1/2021		
	25.8						

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LOCAL TAX REVENUES	FY 2017	FY 2018	Variance
Tax Revenue	\$83,079,112	\$83,697,610	\$618,498
Business Privilege Tax	1,846,200	1,820,890	(25,310)
Helping Hands Tag Revenue	0	<u>21,118</u>	<u>21,118</u>
Total Local Taxes	\$84,925,312	\$85,539,618	\$614,306

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Where Does Our
Revenue Come From?

1.38% of Total
FY 2018
Projected
General Fund
Revenues

The Alabama State Department of Education and Other
State Sources

Local Taxes – Jefferson County and City of Birmingham

❖ **Other Funding Sources**

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OTHER SOURCES	FY 2017	FY 2018	Variance
Indirect Cost Revenues	\$2,365,767	\$2,201,413	<u>\$(164,354)</u>
E-Rate Revenues	<u>1,400,000</u>	<u>800,000</u>	<u>(600,000)</u>
Total Other Sources	<u>\$3,765,767</u>	<u>\$3,001,413</u>	<u><u>\$(764,354)</u></u>

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Where Does Our Revenue Come From?

**1.67% of
Total FY 2018
Projected
General Fund
Revenues**

The Alabama State Department of Education and Other State Sources

Local Taxes – Jefferson County and City of Birmingham

Other Funding Sources

❖ Other Local Revenues

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OTHER LOCAL SOURCES	FY 2017	FY 2018	Variance
Interest Income	\$75,500	\$65,500	<u>\$(10,000)</u>
Facility Use and Fees	198,953	227,800	28,847
After School Program Fees	538,167	538,600	433
Medicaid Reimbursements	1,500,000	1,800,000	300,000
Miscellaneous Revenues	410,000	537,600	127,600
Athletic Revenues	<u>400,000</u>	<u>450,000</u>	<u>50,000</u>
Total Other Local Sources	\$3,122,620	\$3,619,500	\$496,880

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Where Does Our Revenue Come From?

**1.10% of
Total FY 2018
Projected
General Fund
Revenues**

The Alabama State Department of Education and Other State Sources

Local Taxes – Jefferson County and City of Birmingham

Other Funding Sources

Other Local Revenues

❖ City of Birmingham Appropriations

Birmingham City Schools

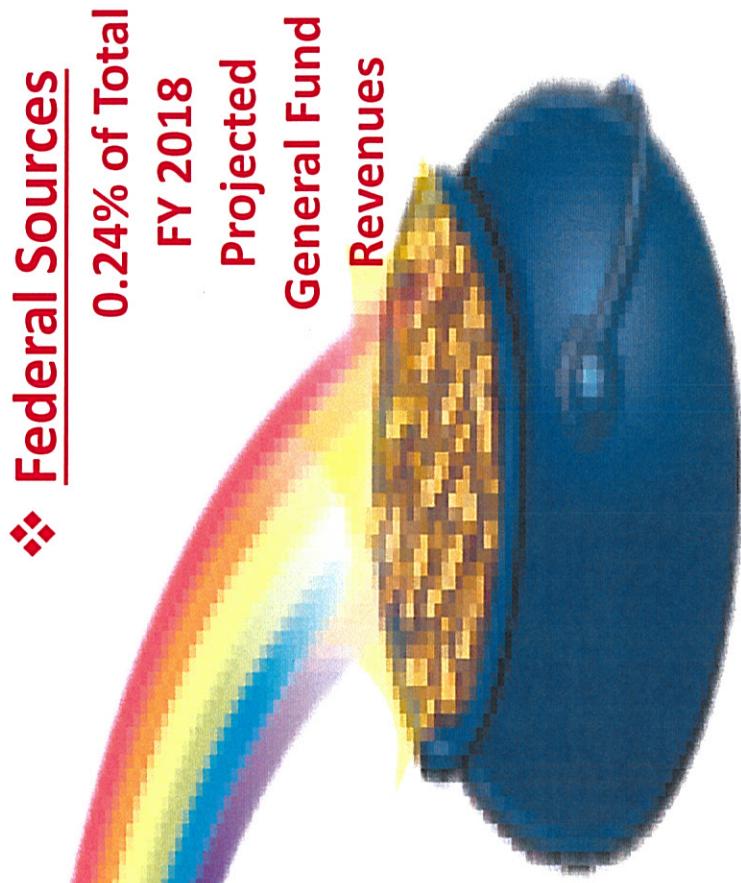
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OTHER LOCAL SOURCES	FY 2017	FY 2018	Variance
City Appropriation	\$1,715,000	\$1,715,000	\$0
City Appropriation After School Program	<u>665,000</u>	<u>665,000</u>	<u>0</u>
Total City Appropriation	\$2,380,000	\$2,380,000	\$0

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Where Does Our Revenue Come From?



The Alabama State Department of Education and Other State Sources

Local Taxes – Jefferson County and City of Birmingham

Other Funding Sources

Other Local Revenues

City of Birmingham Appropriations

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FEDERAL SOURCES	FY 2017	FY 2018	Variance
Department of Defense-Army ROTC	\$500,000	\$500,000	\$0
Other Federal	<u>10,000</u>	<u>25,000</u>	<u>15,000</u>
Total Federal Sources	\$510,000	\$525,000	\$15,000

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Where Does Our
Revenue Come From?

Federal Sources

❖ Transfers In
From Other
Funds

The Alabama State Department of Education and Other
State Sources

Local Taxes – Jefferson County and City of Birmingham

Other Funding Sources

Other Local Revenues

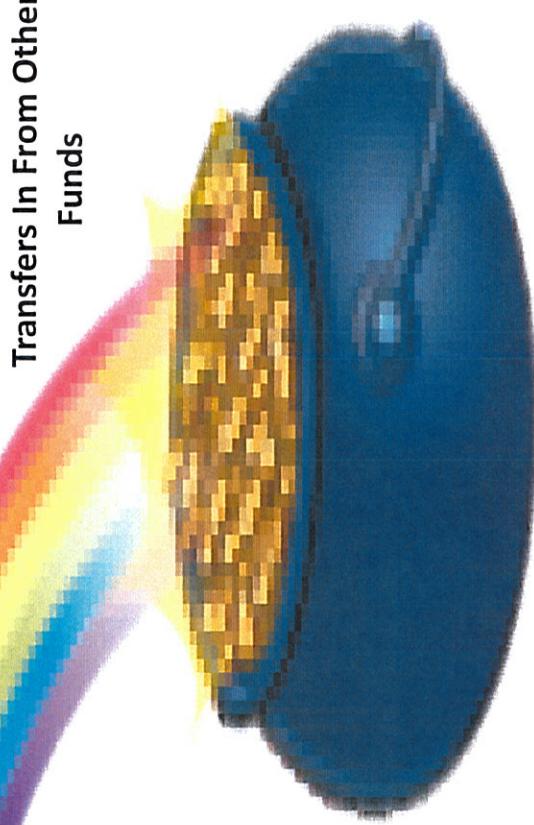
City of Birmingham Appropriations

Birmingham City Schools

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Where Does Our Revenue Come From?

City of Birmingham Appropriations
Federal Sources



Transfers In From Other Funds

The Alabama State Department of Education and Other State Sources

Local Taxes – Jefferson County and City of Birmingham

Other Funding Sources

Other Local Revenues

And Available Sources From:
❖ General Fund Unsigned Fund Balance

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SUMMARY OF SOURCES OF FUNDS AVAILABLE-GENERAL FUND	FY17 ORIGINAL BUDGET	% of Total Revenues	FY18 PROPOSED BUDGET	% of Total Revenues	VARIANCE
Total Beginning Fund Balance	\$ 28,923,760		\$32,524,226		\$3,600,466
State Revenues	122,581,922	56.42%	121,693,398	56.14%	(888,524)
Local Taxes	84,925,312	39.08%	85,539,618	39.46%	614,306
Other Funding Sources	3,765,767	1.73%	3,001,413	1.38%	(764,354)
Other Local Revenues	3,122,620	1.44%	3,619,500	1.67%	496,880
City Appropriation	2,380,000	1.10%	2,380,000	1.10%	0
Federal Revenues	510,000	0.23%	525,000	0.25%	15,000
Total Revenues and Transfers In	\$217,285,621	100.00%	\$216,758,929	100.00%	\$(526,692)
Total Sources Available	\$246,209,381		\$249,283,155		\$3,073,774

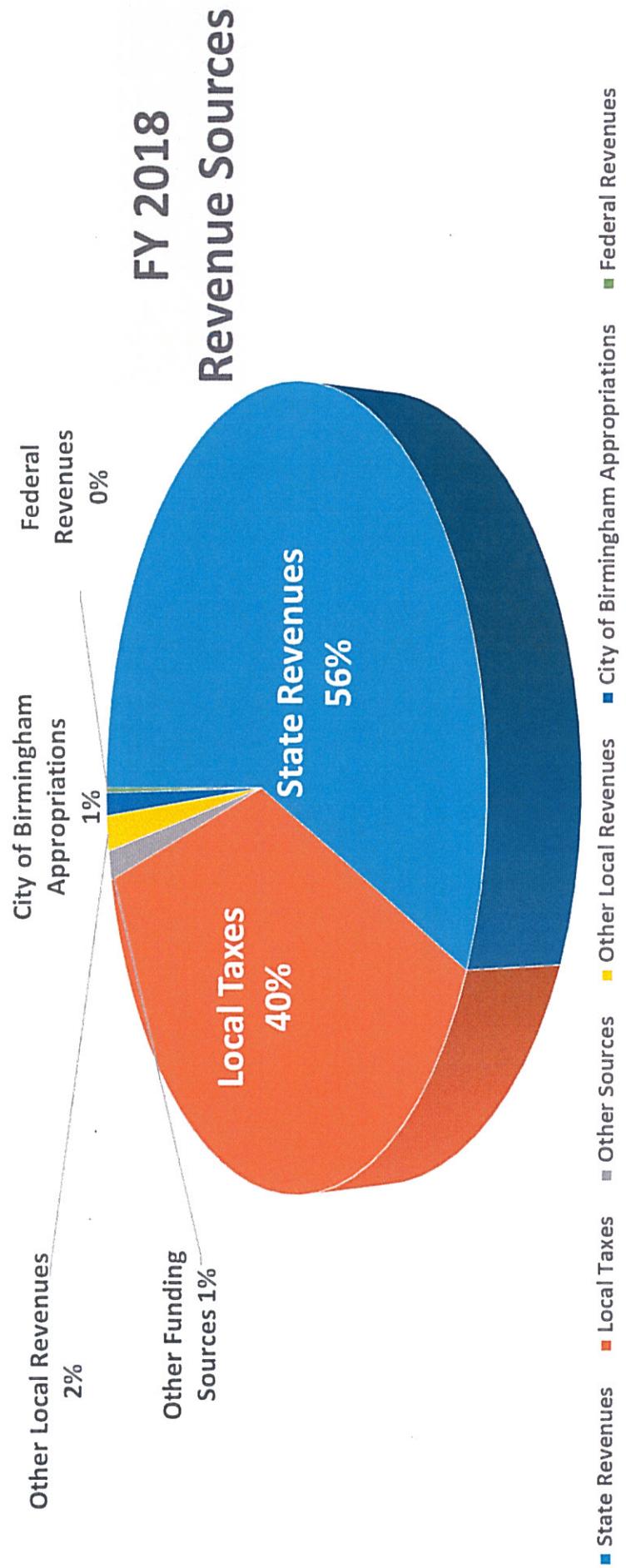
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Where Do We Spend Our Revenues?



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General Fund Staffing

79.09%

of the General Fund Budget
Is spent on Personnel
(57.54% Salaries and 21.55% Benefits)

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State Foundation Program *Units Earned* Based on ADM

	FY17	FY18	Change
Birmingham City			
System ADM	<u>24,290.45</u>	<u>23,558.50</u>	<u>(731.95)</u>
Foundation Program Units:			
Teachers (see ADM chart by school for detail)	1,412.33	1,369.63	(42.70)
Principals	43.00	43.00	0.00
Assistant Principals (see ADM chart by school for detail)	24.50	24.00	(0.50)
Counselors (see ADM chart by school for detail)	46.00	45.50	(0.50)
Librarians	43.50	43.50	0.00
Career Tech	<u>2.00</u>	<u>2.00</u>	<u>(0.00)</u>
Total Units	1,571.33	1,527.63	(43.70)

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Foundation Program Funding-Alabama State Department of Education

Cost Classification	FY17 Unit Cost	FY 2017	FY18 Unit Cost	FY 2018	Change
Salaries		\$78,224,418		\$76,630,792	(1,593,626)
Fringe Benefits		31,221,427		30,644,507	(576,920)
Other Current Expense	\$17,021/unit	26,746,167	\$17,533/unit	26,783,220	37,053
Student Materials	\$405.4534/unit	637,101	\$421.514/unit	643,917	6,816
Technology	\$169.34348/unit	266,099	\$211.51301/unit	323,114	57,015
Library Enhancement	\$21.2621/unit	33,406	\$30.4396/unit	46,503	13,097
Professional Development	\$63.78568/unit	100,227	\$77.5519/unit	118,468	18,241
Textbooks	\$54.07313/ADM	1,313,463	\$54.51776/ADM	<u>1,284,357</u>	(29,106)
Total Foundation Program		\$138,542,308		\$136,474,878	<u><i>\$(2,067,430)</i></u>

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BENEFITS

21.55%
of the General Fund Budget is spent on
Benefits for our Employees

Benefits Equal 37.45% of Total Salaries

Birmingham City Schools

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Benefit	FY17	FY18	Variance FY18 – FY17	FY17 General Fund	FY18 General Fund	Variance
Health Insurance (per eligible FTE)	\$9,600	\$9,600	\$0	\$23,042,112	\$22,906,167	<u>\$(135,945)</u>
FICA (% of Salary)	6.20%	6.20%	0	7,413,563	7,339,983	<u>(73,580)</u>
Medicare (% of Salary)	1.45%	1.45%	0	1,738,261	1,717,971	<u>(20,290)</u>
Supplemental Unemployment Insurance (% of Salary)	0.06%	0.09%	0.03	77,436	112,436	<u>35,000</u>
Retirement-Tier 1 (% of Salary)	12.01%	12.24%	0.23	<u>14,450,100</u>	<u>14,547,091</u>	<u>96,991</u>
Retirement-Tier 2 (% of Salary)	10.82%	11.01%	0.19			
Total Benefits				<u>\$ 46,721,472</u>	<u>\$46,623,648</u>	<u><u>\$(97,824)</u></u>

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General Fund Budget Personnel Costs

Description	FY17 General Fund Proposed Budget	FY17 % of Total Expenditures	FY18	Variance
			General Fund Proposed Budget	
Salaries	\$124,346,034	57.27%	\$124,483,273	57.54%
Benefits	<u>46,721,472</u>	<u>21.52%</u>	<u>46,623,648</u>	<u>21.55%</u>
Grand Total Salaries and Benefits	\$171,067,506	78.79%	\$171,106,921	79.09%
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				\$39,415

Non-Personnel Costs

20.91%

of the General Fund Budget
is spent on

Operational Costs, Capital Outlay and Transfers Out

Operational Costs do include outsourced contracted services for aides and specialized Special Education staff which would normally be a part of Salary and Benefit Costs

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Operational Expenditures - General Fund Budget

Description	General Fund FY17	FY17 % of Total Expenditures	General Fund FY18	FY18 % of Total Expenditures	Variance
Contracted Services	\$15,000,104	6.91%	\$15,846,901	7.32%	\$846,797
Utilities (Electricity, Water and Sewage, Natural Gas, Propane, Fuel Oil, Coal, Other Utilities)	11,644,650	5.36%	11,529,427	5.33%	(115,223)
Supplies	4,449,225	2.05%	6,311,234	2.92%	1,862,009
Transportation-(Extra Curricular and Special Ed)	2,861,884	1.32%	3,047,094	1.41%	185,210
Transfers to Other Funds	3,736,616	1.72%	1,787,531	0.83%	(1,949,085)

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Operational Expenditures - General Fund Budget

Description	General Fund FY17	FY17 % of Total Expenditures	General Fund FY18	FY18 % of Total Expenditures	Variance
Communications	\$2,885,800	1.33%	\$1,717,695	0.79%	\$(-1,168,105)
Textbooks	1,375,465	0.63%	1,284,843	0.59%	(90,622)
Capital Outlay	786,328	0.36%	788,547	0.36%	2,219
Equipment	1,005,836	0.46%	769,546	0.36%	(236,290)
Travel and Registration	787,598	0.36%	730,044	0.34%	(57,554)
Legal Fees	730,557	0.34%	650,000	0.30%	(80,557)

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Operational Expenditures - General Fund Budget

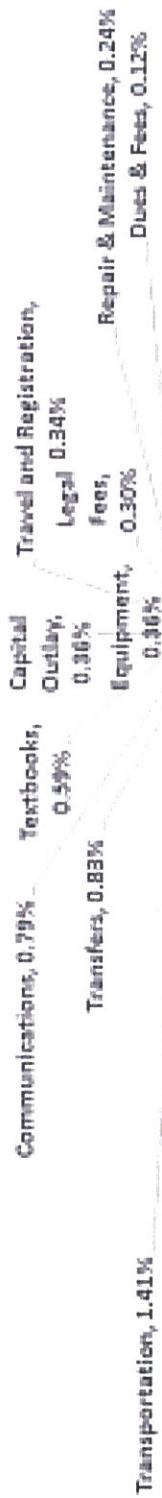
Description	General Fund FY17	FY17 % of Total Expenditures	General Fund FY18	FY18 % of Total Expenditures	Variance
Repair and Maintenance	\$525,000	0.24%	518,658	0.24%	(6,342)
Dues & Fees	<u>250,000</u>	<u>0.13%</u>	<u>258,772</u>	<u>0.12%</u>	<u>8,772</u>
Grand Total Operational Expenditures	<u>\$46,039,063</u>	<u>21.21%</u>	<u>\$45,240,292</u>	<u>20.91%</u>	<u><u><u><u>\$1,798,771</u></u></u></u>
Grand Total All Expenditures (Personnel and Operations)	\$217,106,569	100.00%	\$216,347,213	100.00%	<u><u><u><u><u><u>\$759,356</u></u></u></u></u></u>

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FY 2018 Budget Expenditures by Classification

- Salaries and Benefits
- Contracted Services
- Utilities
- Equipment
- Capital Outlay
- Textbooks
- Transfers
- Transportation
- Supplies
- Travel and Registration
- Legal Fees
- Repair & Maintenance
- Dues & Fees
- Communications

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Recap of All Components of Proposed General Fund Budget FY 2018

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RECAP OF GENERAL FUND BUDGET

	FY 2017 ORIGINAL BUDGET	FY 2018 PROPOSED BUDGET	Variance
+ Total Revenues and Transfer In	\$217,285,621	\$216,758,929	\$ (526,692)
- Total Expenditures and Transfers Out	<u>217,106,569</u>	<u>216,347,213</u>	(759,356)
= Net Surplus	\$179,052	\$411,716	\$232,664
+ Total Beginning Fund Balance, Oct. 1	<u>28,923,760</u>	<u>32,524,226</u>	3,608,075
Total Ending Fund Balance	\$29,102,812	\$32,935,942	\$3,833,130
Average Daily Membership (Oct 2015, Oct 2016)	24,290.45	23,558.50	(731.95)
Expenditures Per ADM (Excluding Other Expenditures for PreK and After School)	\$8,638.95	\$8,862.68	\$223.7
Months Available Fund Balance (Av. Monthly Exp. \$18,092,214.08, \$18,028,934.42)	1.61	1.83	0.22

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GENERAL FUND

FY 2018 PROPOSED BUDGET

EXPENDITURES BY FUNCTION

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Code	Function	Description of Function	FY 2017 General Fund Original Budget	% of Budget FY 2017	FY 2018 Proposed General Fund Budget	% of Budget FY 2018	Variance
1100	Instructional Services	Instructional activities dealing directly with the interaction between <u>teachers and students</u>	\$118,346,614	54.51%	\$120,591,041	55.74%	\$2,244,427
2100 -2390	Instructional Support Services	Those services or activities providing supervision and/or technical and logistical support to facilitate and enhance instruction. Such services will include <u>student support</u> , <u>instructional staff support</u> , <u>educational media and local school administration</u>	39,937,846	18.40%	36,805,315	17.01%	(3,132,531)

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Code	Function	Description	FY17 General Fund Budget	% of Budget	FY18 Proposed General Fund	% of Budget	Variance
3100-3999	Operations and Maintenance Services	Activities concerned with keeping the physical plant open, comfortable and safe for use and keeping the grounds, buildings and major equipment in effective working condition and good state of repair. Included in this function are security services, janitorial services, utility services and maintenance services.	\$29,108,928	13.41%	\$28,352,107	13.10%	\$(756,821)

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Code	Function	Description	FY 2017 General Fund Budget	% of Budget FY 2017	FY18 Proposed General Fund	% of Budget	Variance
4000-4999	Auxiliary Services	Those activities or services functioning in a subsidiary capacity and lending assistance to the educational process. Included in this function are <u>student transportation</u> services and food service operations.	\$7,790,502	3.59%	\$8,728,878	4.03%	\$938,376

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Code	Function	Description	FY 2017 General Fund Budget	% of Budget FY 2017	FY 2018 Proposed General Fund	% of Budget	Variance
6110-6910	General Administrative Services	Activities concerned <u>with establishing and administering policy for operating the school system,</u> establishing policy and approving recommendations from the superintendent for the general operation of the school system, the administration of executive responsibilities for the entire school system, the fiscal operations and other business and central office services. (<u>Board, Superintendent, Finance, Human Resources, Legal, Technology, etc.</u>)	\$10,137,268	4.67%	\$11,681,997	5.40%	\$1,544,729

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Code	Function	Description	FY 2017 General Fund Budget	% of Budget FY 2017	FY18 Proposed General Fund	% of Budget	Variance
7100-7900	Capital Outlay – Real Property	Activities concerned with acquiring land and buildings, land and building improvements, building additions and <u>construction and architecture and engineering services.</u>	\$786,328	0.36%	\$844,547	0.39%	\$58,219
9100-9800	Other Expenditures	Activities involving the operations of programs other than those normally considered "day school". These include activities dealing with <u>Adult/Continuing education programs, nonpublic school programs, PreK, After School Programs, and services and community services.</u>	7,262,466	3.35%	7,555,797	3.49%	293,331

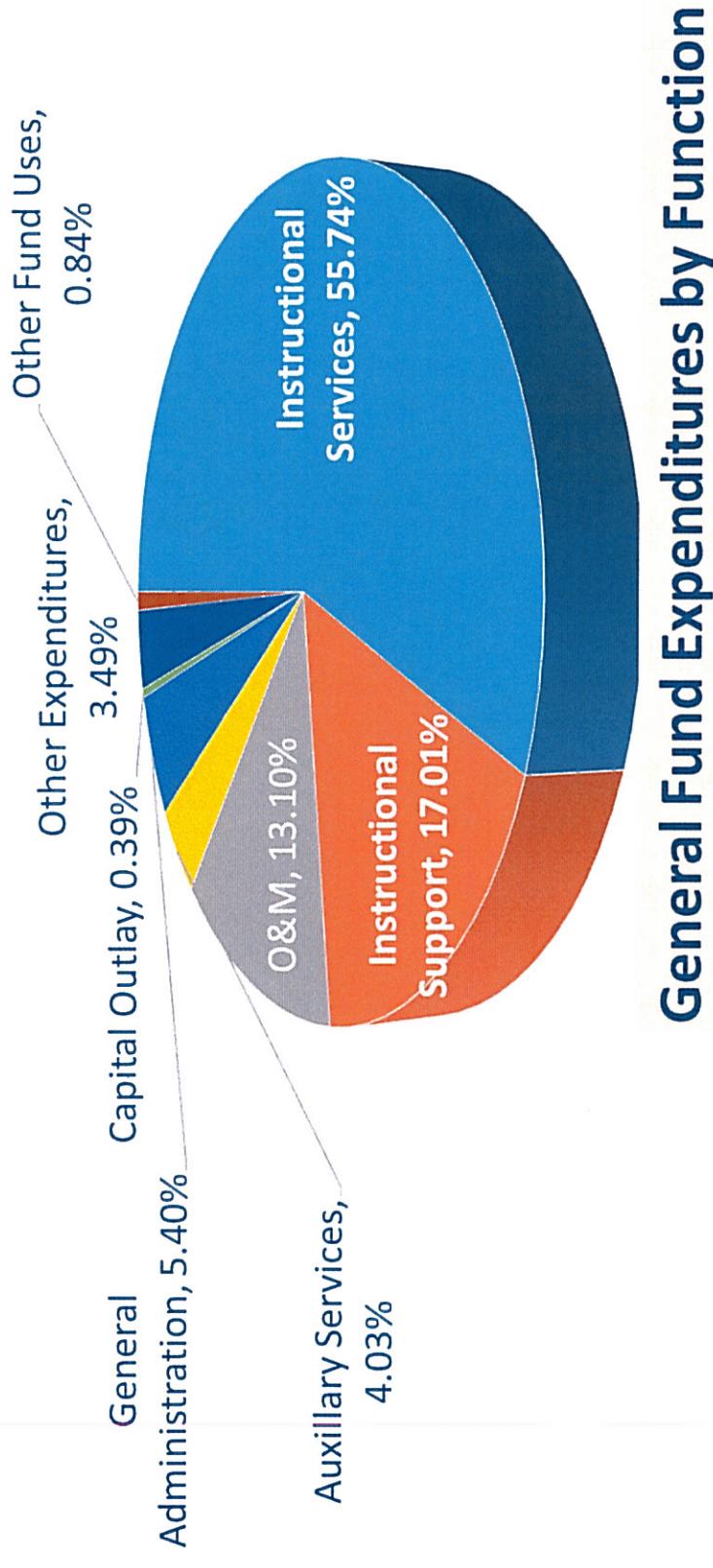
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Code	Function	Description	FY 2017 General Fund Budget	% of Budget FY 2017	FY18 Proposed General Fund	% of Budget	Variance
9910- 9990	Transfers to Other Funds	<u>Other outlays of funds</u> that are not classified as expenditures, but still require budgetary or accounting control.	\$3,736,617	<u>1.71%</u>	\$1,787,531	<u>0.84%</u>	<u>\$1,949,086</u>
Grand Totals					\$216,347,213	100%	\$759,356)

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Items Included in the Budget for FY 2018

- ❖ No across the board raises were included in the FY 2018 budget. However, increases were included for those employees moving up on the steps of the salary schedules based on years of service.
- ❖ Support for the growing number of ESL students within our District was shown by adding two teachers and two paraprofessionals within the ESL program.

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Items Included in the Budget for FY 2018

- ❖ **Budgeted Attrition:** Salary and Benefit Deductions of \$2.3 million for Projected Attrition were budgeted in FY2017. This amount has been reduced to \$1.7 million for FY2018 due to loss in positions as well as to expectations that the District will have less vacancies throughout the year. It is assumed that all positions would not be 100% staffed for the full fiscal year. Attrition budgeted equals approximately 1.0% of total salaries and benefits.
Budgeting for attrition more realistically recognizes true salary expectations but on the flip side leaves little or no room for error in adding on staff not accounted for in this budget.

New Items Included in the Budget for FY 2018

- ❖ **Pre K Program:** The FY 2017 budget included the addition of 4 new classrooms, classroom furniture and equipment \$111,000; playground equipment to meet OSR regulations at 8 schools \$304,000; playground resurfacing at 12 schools to meet OSR regulations \$120,000, totaling \$535,000. (Also, salaries and benefits for 4 new classrooms).

As a continuing promise to the community to support the Pre K program, the Board approved 5 additional new classrooms for the FY 2018 budget year, the opening of a Pre K Center at Center Street and a Pre K classroom at Parker High School where high school students within the Career Academy could observe the teachers and the program to enhance their educational experience.

New Items Included in the Budget for FY 2018

- ❖ Establishment of a Communications Department was included in the budget to better serve our community by providing timely and accurate information relevant to our students, parents, staff, partners, and overall community.
- ❖ Funding for support of continued initiatives to improve our standard operation procedures was included (software enhancements for Human Resources and Finance and contracted services for Superintendent initiatives).



Concerns of the General Fund Budget

- ❖ Student enrollment
- ❖ Extremely tight budget
- ❖ Limited funding for Deferred Maintenance needs (roofing issues, fields, computer refreshes, emergencies)

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**TREND ANALYSIS
AND
FUTURE PROJECTIONS**

Projections Used in Estimating FY 2019, FY 2020, and FY 2021:

- ❖ Project same staffing model as FY 2018 budget with no raises.
- ❖ Project estimated Cost of Step Increases for Employees on Salary Scale.
- ❖ Project annual loss of state funding of \$2.75 million due to loss of students.
- ❖ Project state foundation funding increase 1% annually.
- ❖ Project NO reduction in staff even though ADM is projected to decline.
- ❖ Project increase in annual taxes by 1% each year due to projected growth in digest.
- ❖ Project operational expenses stay constant.
- ❖ Project additional \$1.0 million each year to cover unfunded Deferred Maintenance needs.

This model shows what could potentially happen to the Fund Balance if Birmingham City Schools were to continue to lose students without making necessary staffing adjustments and/or operational adjustments to offset the loss in revenues.

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Trend Analysis and Projections Through FY 2020

	Financial Statement	Financial Statement	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
	FY 2014	FY 2015	FY 2016	Original Budget	Projected Budget	Projected Budget	Projected Budget
Beginning Balance - October 1	\$12,739,087	\$24,772,078	\$28,130,988	\$28,923,760	\$32,524,226	\$32,935,942	\$31,327,801
Total Revenues:							
	\$207,122,323	\$206,833,018	\$213,352,446	\$217,285,621	\$216,758,929	\$216,013,972	\$215,234,066
Total Expenditures:							
	\$195,100,918	\$203,467,556	\$212,559,674	\$217,106,569	\$216,347,213	\$217,622,113	\$217,897,013
Net Surplus (Deficit)	\$12,021,405	\$3,365,462	\$792,772	\$179,052	\$411,716	<u>\$(1,608,141)</u>	<u>\$(2,662,947)</u>
Audit Adjustments	\$11,586	<u><u>(\$6,552)</u></u>					
Ending Fund Balance - September 30	\$24,772,078	\$28,130,988	\$28,923,760	\$29,102,812	\$32,935,942	<u>\$31,327,801</u>	<u>\$28,664,854</u>
Average Monthly Expenditures	\$16,258,410	\$16,955,630	\$17,713,306	\$18,092,214	\$18,028,934	\$18,135,176	\$18,158,084
Available Months							
Fund Balance	1.52	1.66	1.63	1.61	1.83	1.73	1.58
							1.37

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Items that Could Improve Budget for FY 2018 and Years Ahead

- ❖ Consideration for number of administrative facilities in use
- ❖ Consideration for school programs and facility usage
- ❖ Auction of surplus equipment
- ❖ Implement awareness program for employees to aide in energy conservation measures
- ❖ Continued efforts to streamline communication and printing usage
- ❖ Monitoring usage of overtime, stipends, substitutes, contracted aides and nurses
- ❖ Sale of Surplus Property

Items that Could Improve Budget for FY 2018 and Years Ahead

- ❖ Additional technical training for maintenance and/or technology personnel to reduce contracted services costs
- ❖ Preventative maintenance to reduce cost of repairs
- ❖ Utilization of technology to improve operations
- ❖ Partner with local agencies for possible funding opportunities
- ❖ Actively seek state, local, and federal grant opportunities to fund needed services
- ❖ Revise travel policy and reduce related costs
- ❖ Implement hiring freezes for non-critical areas



SPECIAL REVENUE FUNDS

PROPOSED BUDGET

FY 2018

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes except those required to be accounted for in some other predetermined fund type.

All FY 2018 Grant Allocations have not been finalized by the various federal, state, and local agencies. Therefore, the proposed budgets for these funds may be based on prior year history and will be amended as needed when final notifications of amounts are received.

Special Revenue		Title I Part A (4110)	Title II (4130)	Title III ELA (4150)	Perkins (3310)	IDEA Part B (3210)	IDEA Preschool (3220)	Neglected & Delinquent (4116)	School Improvem (4122)	Child Nutrition (5101)	Gear Up (5996)	Local Schools (7101)	Americorp (5994)	Totals	
FY 2018															
Revenues & Other Fund Sources															
Federal Revenues		\$17,127,254	\$1,860,725	\$115,958	\$583,098	\$6,955,083	\$118,000	\$16,988	\$76,000	\$14,511,739	\$2,901,258		\$162,000	\$44,428,103	
Local Revenues										\$729,061			\$1,406,268	\$2,135,329	
Other Revenues										\$537,198				\$537,198	
Other Fund Sources										\$1,500,000			\$163,251	\$124,280	
Total Revenues & Other Fund Sources		\$17,127,254	\$1,860,725	\$115,958	\$583,098	\$6,955,083	\$118,000	\$16,988	\$76,000	\$17,277,998	\$2,901,258	\$1,569,519	\$286,280	\$48,888,161	
Expenditures & Other Fund Sources															
Instructional Services		\$6,039,817	\$998,706	\$113,807	\$425,267	\$5,049,918		\$16,185	\$76,000			\$1,867,737	\$1,032,572		\$15,620,009
Instructional Support Services		\$7,830,613	\$773,751		\$148,388	\$1,430,060			\$803			\$881,032	\$347,870		\$11,412,517
Operations & Maintenance															\$23,914
Auxiliary Services		\$25,000								\$39,000		\$30,185	\$75,642		\$18,304,122
General Administrative Services		\$638,231	\$34,515	\$2,151	\$9,443	\$129,013	\$2,189					\$122,304			\$337,846
Capital Outlay															\$0
Debt Services															\$0
Other Expenditures		\$2,593,593	\$53,753												
Other Fund Sources															
Total Expenditures & Other Fund Uses		\$17,127,254	\$1,860,725	\$115,958	\$583,098	\$6,955,083	\$118,000	\$16,988	\$76,000	\$18,134,295	\$2,901,258	\$1,569,519	\$286,280	\$49,744,458	
Surplus (Deficit)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$856,297)
Fund Balance, Beginning of Year															\$1,551,405
Unreserved Fund Balance - End of Year		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,943,703		\$0	\$1,551,405	\$0	\$5,495,108

Special Revenue FY 2017	Title I Part A (4110)	Title II (4130)	Title III ELA (4150)	Perkins (3310)	IDEA Part B (3210)	IDEA Preschool (3220)	Neglected & Delinquent (4116)	Title I School Improvement (4122)	Child Nutrition (5101)	Gear Up (5996)	Local Schools (7101)	Americorps (5994)	Totals
Revenues & Other Fund Sources													
Federal Revenues	\$17,226,523	\$2,429,354	\$144,071	\$632,838	\$6,853,649	\$138,246	\$75,142	\$216,880	\$14,211,633	\$2,908,452	\$1,480,320	\$168,300	\$45,005,088
Local Revenues									\$729,061				\$2,209,381
Other Revenues									\$537,198				\$537,198
Other Fund Sources									\$2,600,000				\$3,736,616
Total Revenues & Other Fund Sources	\$17,226,523	\$2,429,354	\$144,071	\$632,838	\$6,853,649	\$138,246	\$75,142	\$216,880	\$18,077,892	\$2,908,452	\$2,504,847	\$280,389	\$51,488,283
Expenditures & Other Fund Sources													
Instructional Services	\$6,275,433	\$808,874	\$136,579	\$493,622	\$4,939,225		\$75,142	\$127,460		\$290,003		\$1,956,267	\$15,152,605
Instructional Support Services	\$7,704,462	\$1,578,463	\$3,000	\$130,525	\$1,418,276			\$89,420		\$2,501,450		\$359,475	\$13,785,071
Operations & Maintenance													\$25,646
Auxiliary Services	\$25,000					\$20,000			\$17,982,152		\$75,742		\$18,102,894
General Administrative Services	\$674,394	\$42,017	\$2,492	\$8,691	\$118,538	\$2,391				\$116,999			\$915,522
Capital Outlay													\$0
Debt Services													\$0
Other Expenditures	\$2,597,234		\$2,000		\$307,610	\$135,855				\$0			\$3,416,446
Other Fund Sources													\$0
Total Expenditures & Other Fund Uses	\$17,226,523	\$2,429,354	\$144,071	\$632,838	\$6,853,649	\$138,246	\$75,142	\$216,880	\$17,982,152	\$2,908,452	\$2,510,488	\$280,389	\$51,398,184
Surplus (Deficit)													\$0
Fund Balance, Beginning of Year													\$90,099
Unreserved Fund Balance - End of Year	\$0												\$6,206,872

Special Revenue Variance		Title I Part A (4110)	Title II (4130)	Title III ELA (4150)	Perkins (3310)	IDEA Part B (3210)	IDEA Preschool (3220)	Neglected & Delinquent (4116)	School Improvement (4122)	Child Nutrition (5101)	Gear Up (5596)	Local Schools (7101)	Other Americorp (5994)	Totals
Revenues & Other Fund Sources		(\$99,269)	(\$568,629)	(\$28,113)	(\$49,740)									
Federal Revenues		\$0	\$0	\$0	\$0	\$101,434	(\$20,246)	(\$58,154)	(\$140,880)	\$300,106	(\$7,194)	\$0	(\$6,300)	(\$576,985)
Local Revenues		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$74,052)	\$0	(\$74,052)
Other Revenues		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Fund Sources		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,100,000)	\$0	(\$861,276)	\$12,191	(\$1,949,085)
Total Revenues & Other Fund Sources		(\$99,269)	(\$568,629)	(\$28,113)	(\$49,740)	\$101,434	(\$20,246)	(\$58,154)	(\$140,880)	(\$799,894)	(\$7,194)	(\$935,328)	\$5,891	(\$2,600,122)
Expenditures & Other Fund Sources														
Instructional Services		(\$235,616)	\$189,832	(\$22,772)	(\$68,355)	\$60,693	\$0	(\$58,957)	(\$51,460)	\$0	\$1,577,734	(\$923,695)	\$0	\$467,404
Instructional Support Services		\$126,151	(\$804,712)	(\$3,000)	(\$17,863)	\$11,784	\$0	\$803	(\$89,420)	\$0	(\$1,620,418)	(\$11,605)	\$0	(\$2,372,554)
Operations & Maintenance		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,732)	\$0	(\$1,732)
Auxiliary Services		\$0	\$0	\$0	\$0	\$19,000	\$0	\$0	\$0	\$152,143	\$30,185	(\$100)	\$0	\$0
General Administrative Services		\$13,837	(\$7,502)	(\$341)	\$752	\$10,475	(\$202)	\$0	\$0	\$0	\$5,305	\$0	\$0	\$201,228
Capital Outlay		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Services		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Expenditures		(\$3,641)	\$53,753	(\$2,000)	\$0	(\$518)	(\$20,044)	\$0	\$0	\$0	(\$3,837)	\$5,891	\$29,604	
Other Fund Sources		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures & Other Fund Uses		(\$99,269)	(\$568,629)	(\$28,113)	(\$49,740)	\$101,434	(\$20,246)	(\$58,154)	(\$140,880)	\$152,143	(\$7,194)	(\$940,969)	\$5,891	(\$1,653,726)
Surplus (Deficit)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$952,037)	\$0	\$5,641	\$0	(\$946,396)
Fund Balance, Beginning of Year		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$348,024)	\$0	\$582,656	\$0	\$234,632
Unreserved Fund Balance - End of Year		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,300,061)	\$0	\$588,297	\$0	(\$711,764)



CAPITAL PROJECTS FUND

PROPOSED BUDGET

FY 2018

The Capital Projects Fund accounts for financial resources used to acquire or construct major capital facilities other than those of proprietary and trust fund.

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Revenues come from:

- The Alabama State Department of Education
- Sale of Property
- Interest on Investments

And Available Sources From:

- Capital Projects Fund Balance

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Available Source of Funds-Capital Projects Fund	FY17	FY18 Proposed	Variance
Capital Projects Fund Balance, October 1-Projected	<u>\$8,744,549</u>	<u>\$8,145,139</u>	<u><u>\$(599,410)</u></u>
Alabama State Department of Education for Capital Projects	\$4,937,428	\$5,013,041	\$75,613
Alabama State Department of Education for Fleet Renewal	\$625,436	\$634,358	\$8,922
Other (Capital Purchase Match)	\$2,547,623	\$2,353,060	<u><u>\$(194,563)</u></u>
Interest Income	0	<u><u>\$22,000</u></u>	<u><u>\$(88,028)</u></u>
Total Revenues	<u><u>\$8,110,487</u></u>	<u><u>\$8,022,459</u></u>	<u><u>\$(687,438)</u></u>
Total Available Source of Funds	<u><u>\$16,855,036</u></u>	<u><u>\$16,167,598</u></u>	

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	FY17	FY18 Proposed	Variance
Expenditures & Fund Balance-Capital Projects Fund			
Operations and Maintenance	\$ 1,412,000	\$800,000	<u>\$(612,000)</u>
Auxiliary Services (Fleet Renewal)	625,436	634,358	8,922
Capital Outlay	9,683,712	2,456,339	<u>(7,227,373)</u>
Debt Service (Prior Year Leverages)	2,586,265	2,583,785	<u>(2,480)</u>
Other Expenditures (On behalf)	2,547,623	2,353,060	<u>(194,563)</u>
Total Expenditures and Other Fund Uses	<u>\$ 16,855,036</u>	<u>\$8,827,542</u>	<u><u>\$(8,027,494)</u></u>
Net revenues Over (Under) Expenditures	<u><u>\$(8,744,549)</u></u>		<u><u>\$7,939,466</u></u>
Projected Capital Projects Fund Balance, September 30	<u>\$0</u>	<u><u>\$7,340,056</u></u>	<u><u>\$7,340,056</u></u>

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FIDUCIARY FUND (Expendable Trust)

PROPOSED BUDGET

FY2018

The Expendable Trust accounts for financial assets held in trust for some specified purpose where the trust fund is designed to provide stewardship over the expendable asset.

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Fiduciary Fund	FY17	FY18 Proposed	Variance
Total Revenues and Other Fund Sources	\$1,599,980	\$1,535,615	\$(64,365)
Total Expenditures and Other Fund Uses	\$1,599,980	\$1,535,615	\$(64,365)
Excess of Revenues Over (Under) Expenditures	\$0	\$0	\$0
Fund Balance, October 1	\$456,780	\$692,486	\$235,706
Fund Balance, September 30	\$456,780	\$692,486	\$235,706

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ALL FUND TYPES COMBINED

PROPOSED BUDGET

FY 2018

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	FY 2018	General Fund	Special Revenue	Capital Projects	Expendable Trust	Totals
Revenues & Other Fund Sources						
State Revenues	\$121,693,398	\$0	\$ 5,647,399	\$0	\$0	\$127,340,797
Federal Revenues	525,000	44,428,103	0	0	0	44,953,103
Local Revenues	91,534,118	2,135,329	22,000	1,535,615	0	95,227,062
Other Revenues	5,000	537,198	2,353,060	0	0	2,895,258
Other Fund Sources	3,001,413	1,787,531	0	0	0	4,788,944
Total Revenues & Other Fund Sources	\$216,758,929	\$48,888,161	\$8,022,459	\$1,535,615	\$0	\$275,205,164
Expenditures & Other Fund Sources						
Instructional Services	120,591,041	15,620,009	0	1,352,784	0	137,563,834
Instructional Support Services	36,805,315	11,412,516	0	28,345	0	48,246,176
Operations & Maintenance	28,352,107	23,914	800,000	0	0	29,176,021
Auxiliary Services	8,728,878	18,304,123	634,358	66,654	0	27,734,013
General Administrative Services	11,681,997	937,846	0	0	0	12,619,843
Capital Outlay	788,547	0	2,456,339	0	0	3,244,886
Debt Services	56,000	0	4,936,845	0	0	4,992,845
Other Expenditures	7,555,797	3,446,050	0	87,832	0	11,089,679
Other Fund Uses	1,787,531	0	0	0	0	1,787,531
Total Expenditures & Other Fund Uses	\$216,347,213	\$49,744,458	8,827,542	\$1,535,615	\$0	\$276,454,828
Excess of Revenues Over (Under) Expenditures	\$ 411,716	\$ (856,297)	\$(805,083)	0	\$ (1,249,664)	
Fund Balance, Beginning of Year	\$ 32,524,226	\$6,351,405	\$8,145,139	\$692,486	\$ 47,713,256	
Fund Balance, End of Year	\$ 32,935,942	\$5,495,108	\$7,340,056	\$692,486	\$ 46,463,592	

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	FY 2017	General Fund	Special Revenue	Capital Projects	Expendable Trust	Totals
Revenues & Other Fund Sources						
State Revenues	\$122,581,922					
Federal Revenues	510,000	45,005,088		\$ 5,562,864		\$128,144,786
Local Revenues	90,407,932	2,209,381				45,515,088
Other Revenues	20,000	537,198				94,217,293
Other Fund Sources	3,765,767	3,736,616		2,547,623		3,104,821
Total Revenues & Other Fund Sources	\$217,285,621	\$51,488,283	\$ 8,110,487	\$ 1,599,980	\$ 7,502,383	\$278,484,371
Expenditures & Other Fund Sources						
Instructional Services	118,346,615	15,152,606			1,407,919	134,907,140
Instructional Support Services	39,937,846	13,785,070			28,340	53,751,256
Operations & Maintenance	29,108,928	25,646		1,412,000		30,546,574
Auxiliary Services	7,790,502	18,102,895		625,436	72,806	26,591,639
General Administrative Services	10,137,268	915,522				11,052,790
Capital Outlay	786,328			9,683,712		10,470,040
Debt Services				5,133,888		5,133,888
Other Expenditures	7,262,466	3,416,445			90,915	10,769,826
Other Fund Uses	3,736,616					3,736,616
Total Expenditures & Other Fund Uses	\$217,106,569	\$51,398,184	\$ 16,855,036	\$ 1,599,980	\$ 286,959,769	
Excess of Revenues Over (Under) Expenditures	\$ 179,052	\$ 90,099	\$ (8,744,549)	\$ -	\$ (8,475,398)	
Fund Balance, Beginning of Year	\$ 28,923,760	\$ 6,116,773	\$ 8,744,549	\$ 456,780	\$ 44,241,862	
Fund Balance, End of Year	\$ 29,102,812	\$ 6,206,872	\$ -	\$ 456,780	\$ 35,766,464	

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VARIANCE		General Fund	Special Revenue	Capital Projects	Expendable Trust	Totals
Revenues & Other Fund Sources		\$ (888,524)	\$ (576,985)	\$ 84,535	\$ -	\$ (803,989) (561,985)
State Revenues		\$ 15,000	\$ (74,052)	-	-	1,009,769
Federal Revenues		1,126,186		22,000	(64,365)	(209,563)
Local Revenues		(15,000)		(194,563)	-	(2,713,439)
Other Revenues		(764,354)		-	-	
Other Fund Sources						
Total Revenues & Other Fund Sources		\$ (526,692)	\$ (2,600,122)	\$ (88,028)	\$ (64,365)	\$ (3,279,207)
Expenditures & Other Fund Sources		\$ 2,244,426	\$ 467,403	\$ -	\$ (55,135)	\$ 2,656,694
Instructional Services		\$ (3,132,531)	\$ (2,372,554)	\$ -	\$ 5	\$ (5,505,080)
Instructional Support Services		(756,821)	(1,732)	(612,000)	-	(1,370,553)
Operations & Maintenance		938,376	201,228	8,922	(6,152)	1,142,374
Auxiliary Services		1,544,729	22,324	-	-	1,567,053
General Administrative Services		2,219	-	(7,227,373)	-	(7,225,154)
Capital Outlay		56,000	-	(197,043)	-	(141,043)
Debt Services		293,331	29,605	-	(3,083)	319,853
Other Expenditures						
Other Fund Uses						
Total Expenditures & Other Fund Uses		\$ (759,356)	\$ (1,653,726)	\$ (8,027,494)	\$ (64,365)	\$ (10,504,941)
Excess of Revenues Over (Under) Expenditures		\$ 232,664	\$ (946,396)	\$ 7,939,466	\$ -	\$ 7,225,734
Fund Balance, Beginning of Year		3,600,466	234,632	(599,410)	235,706	3,471,394
Fund Balance, End of Year		\$ 3,833,130	\$ (711,764)	\$ 7,340,056	\$ 235,706	\$ 10,697,128

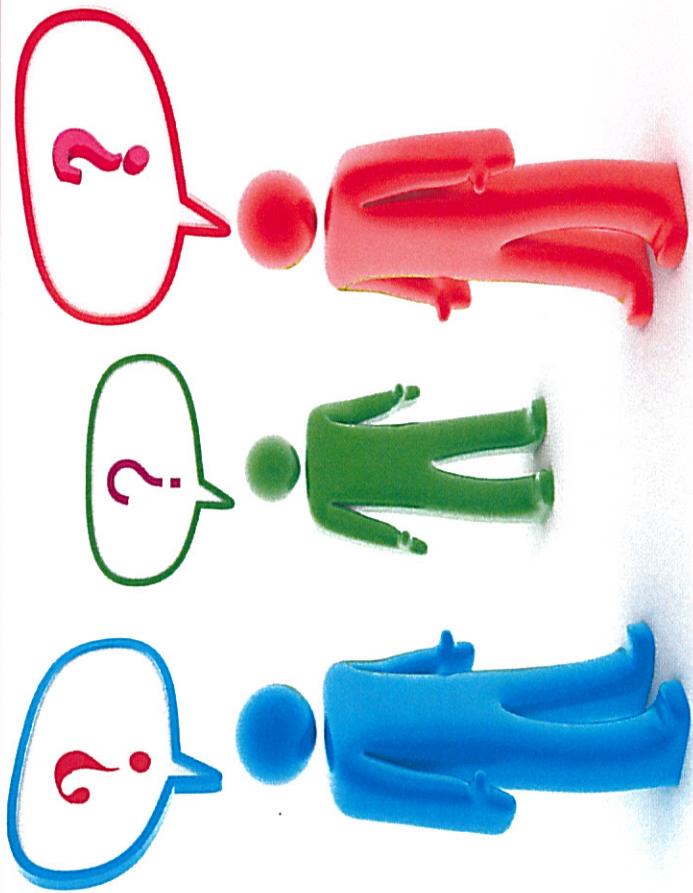
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Positive Budget Highlights

- ❖ Continued Commitment to Increasing Financial Stability
- ❖ Continued to Grow Fund Balance Even With ADM Decline
- ❖ Maintained Healthy Growth in Available Months of General Fund Reserve
- ❖ Honored Board Commitment to PreK and Fine Arts Programs
- ❖ Increased Support for ESL Program
- ❖ Established a More Robust Communications Department
- ❖ Increased Support for Transportation Department
- ❖ Included Support for Initiative to Improve Operating Procedures in Human Resources and Finance Areas Through Technology Enhancements
- ❖ Continued Effort to Streamline Operational Expenditures

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